# BEHAVIOR DRIVEN DESIGN CRASH COURSE

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## Audience Litmus Test

Raise Your Hands if you have:
>1 year with Agile Development processes
>1 year with actual TDD
>6 months with actual BDD
Zero or practically no experience with BDD

Any Managers in the audience?

# Take Home For Managers

Return on Training Investment
Requires +30% Investment in TIME

"Back" ≠ "Engaged"



- Why Spend \$5000 with a \$0 ROI?
  - Course \$2000 (seminar fee)
  - Travel \$1000 (hotel, travel, per diem)
  - 1 week \$2000 (payroll)
- Give directly equivalent time on return
  - 1 week training = 1 week to put the pieces into play
  - 1.5 x T for larger conferences

# **Course Goals**

- Understand affects of rigorous BDD on software development
- Understand core BDD concepts and terminology
- Provide guidance for doing BDD
  - Design patterns
  - Knowing when there is enough testing
  - References for further improvements

"Nothing is as simple as we hope it will be." – Jim Horning

# Where This Came From

#### Books

- Design Driven Testing
- Pragmatic Unit Testing
- Internet Articles
  - All of C2 on BDD
  - Lots of blogs (Dan North, Scott Ambler, etc.)
- Technical Journals
  - Dr. Dobbs
- + Experiences
  - Road of Hard Knocks
- With much thanks to 5-Hour Energy (see references at the end)

"Good judgment comes from experience; experience comes from bad judgment." - Jim Horning



Does It Apply?

**Is There Time?** 

# Agenda

Development challenges
Little Project Management Theory
BDD basics
Behavior Types
BDD Examples
Summary and Future Work

### Ask questions at any time

# **Development Challenges**

### In 10 Minutes

Hot button topics
Please debate out of band



# Challenge #1 Cost of Defect Correction

Upstream defects cost 50-200x as much to correct downstream



# Challenge #2 Uncertainty



# Performance Results So Far Project Failures (CHAOS Report)



# Not So Bad - Still a Challenge



# Take Home #1

### + 50-60% Success Rate

- Short Duration Projects
- Iterative Delivery Projects
  - **A Chain of Short Duration Projects**

### + Regardless of Project Style

- ~32% Challenged Rate
- ~12% Failure Rate



### + Why?

# More Than 50% IT Projects Have Increasing Effort



# **Unplanned Work Causes Waste**

Late Defect Detection = High Effort Corrections



# Typical Development Project



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### **Goal : Higher Profit Projects Iterative Projects Using BDD Business** Value Quality Cost Analysis and Implementation Testing **Production Requirements** Design TIME [North, D. 2005]

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[McConnell, S. 1998] [Eveleens, J. and Verhoef, C. 2010] [Ambler, S. 2010]

# Challenges To TDD?

- Where to start?
- What to test?
- What not to test?
- How much to test?
- What to call the tests?
- Usually done too granularly and in a programmer's vernacular
- Really bad taste to the word "test"

**Development Challenges** Questions? Development Challenges + Little Project Management Theory BDD basics Behavior Types BDD Examples Summary and Future Work

# Natural Planning Model



"What time should we go?" "Is it open tonight?" "Will it be crowded?" "What's the weather like?" "Should we change clothes?" "Is there gas in the car?" "How hungry are we?"

"First we need to find out if the restaurant is open" and "Let's call the John and see if he'd like to go out with us." "We should send an email." (i.e. logistics, people, places and resources plus sequences 1st, 2nd, 3rd)

"Call Stella's to see if it's open, and make the reservation."



# How Can BDD Reduce Cost AND Increase Quality?





 Increasing Quality Normally Means

- More time on design
- More time on testing
- Rigorous process controls

### Reduced Cost Normally Means

- Less resources
- Shorter dead lines
- Reduction of meetings, controls, and policing

# Project Management Research Shows

### Project Pressure Points Are

- 1. Scope
- 2. Quality
- 3. Resources (People, Cost, Tools / Techniques)
- 4. Time Allowed

### Successful Projects

• Lead Controlled 2-3 primary pressure points

### + Failed Projects

Lead Controlled < 2-3 primary pressure points</li>

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## Leeland's Law of Development

A project will only succeed if its fixed success constant (SC) is less then the function of the limited inputs of *Cost*, Energy and Genius reduced by the function of *build Time* (*Tb*) reduced by the max Time allowed (Ta).

### **SC** < f(Energy + Genius + Cost) - f(Tb - Ta)

Build Time and Cost are directly related to SCOPE

- + Build Time is often woefully misjudged
- Energy, Genius and max Time allowed are (mostly) uncontrollable

### Ways To Increase Project Success

### Add Energy

- Jazz Everyone Up (free Jolt Cola 2, 5-hour Energy
  - Very limited effectiveness overall
- BDD increases energy



### Add Resources 4

- Has been known to work
- Increase resources (people) possibly reducing Time to Build
- Diminishing point of return

# You Can Work Smarter (Add to Genius) BDD improves Genius

# Working Smarter



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# Improving Quality

+ Controlled research studies [Erdogmus, H. 2005]

- Code Quality is directly related to number of tests
- Test-First methodologies produce more tests per unit of work than any other methods

Many consider tests as overhead [Ambler, S. 2010]

- Skip it in favor of visual inspection
- Delegate to Quality Assurance Team

### BDD is a rigorous Test-First methodology

# BDD's Favorable Influence on Project Pressure Points

#### SC < f(Energy + Genius + Cost) - f(Tb - Ta)

### + Scope

Requirements Specification

### + Build Time

- Enhancing Genius
  - Technology
  - Processes
  - Training/Skills
- Improved Productivity
  - Increased Energy

#### + Quality

Statistically Better

- 1. Scope
- 2. Quality
- 3. Resources
- 4. Time



# Total Cost of Ownership "Delivery" ≠ "End of Cost"

- Software has a 10-20 Year Life
  60% > of TCO is in Maintenance
- Writer Rarely = Maintainer
  - Developers tend to roll on to new projects once initial acceptance is done

### BDD Reduces TCO

- More Tests = Less Defects
- Higher Quality Tests = Easier Maintenance
- Behavioral Specifications = Better Understanding

#### [O'Connell, F. 2001] [Kane 2010]

#1 Way To Increase TCO Claim Code Is Documentation

Larger Code Base = Greater Risk of Emergent Properties

### Code Will Never Tell You:

- "It Has To Be This Way"; or
- "It Happens To Look This Way"

### BDD's Process Provides Answers



# Achieving High Quality Code

### Coding by contract

- Require contract for every method
- Explicit definition of secrets

#### Code style requirements with teeth

- Upper bounds on cyclomatic complexity
- Upper bounds on fan-in / fan-out
- Code coverage / code analysis bounds

### + BDD

- Provides contracts
- Keeps complexity down



# Cyclomatic Complexity

Measure of the number of logical paths









Complexity of 10 means Need >= 10 Tests to Cover - Code - Logic

# Fan-in / Fan-out Complexity

### + Fan-In

- Number of local flows into that procedure
- number of data structures accessed



### Fan-out

- Number of local flows out of that procedure
- number of data structures updated

# **Code Analytics**

Computing and tracking

- Cyclomatic Complexity
- Fan-In
- Fan-Out
- Lines of Code (LOC)
- Lines of Test (LOT)
- Code Coverage

Package /	# Classes	Line Coverage	Branch Coverage	Complexity	
All Packages	205	69%	80%	2.811	
org.jaxen	24	77%	73%	1.38	
org.jaxen.dom	3	55%	60%	1.907	
org.jaxen.dom.html	2	0%	0%	1.364	
org.jaxen.dom4j	2	78%	85%	2.395	0 0 4 9 80 0 4 9
org.jaxen.expr	73	73%	84%	1.566	3 30 30 23 23 23 23
org.jaxen.expr.iter	14	98%	100%	1.029	Build Number
org.jaxen.function	27	64%	76%	5.373	Dulla Nulliber
org.jaxen.function.ext	6	63%	72%	4.235	
org.jaxen.function.xslt	1	86%	100%	2.5	
org.jaxen.javabean	4	44%	72%	1.87	
org.jaxen.jdom	3	62%	63%	2.897	
org.jaxen.pattern	13	49%	52%	2.135	
org.jaxen.saxpath	8	51%	81%	1.887	
org.jaxen.saxpath.base	6	95%	100%	10.723	
org.jaxen.saxpath.helpers	2	28%	83%	1.34	
org.jaxen.util	15	41%	50%	2.432	
org.jaxen.xom	2	71%	66%	1.783	

100%



Test Coverage Trend

-Branch Coverage

### **Applies to Entire Process Spectrum**



[Tockey, S. 2005]
#### **Test First Benefits for Developers**

#### Improved design

Writing test focuses mind on what needs to be done

#### Improved productivity

Know when it is "done" and move on

#### Improved quality

- More Tests Per Unit of Work
- Code is constantly cross checked

#### Reduced TCO

Future changes can be done without fear of what might break

**Project Management Theory** Questions? Development challenges Little Project Management Theory BDD basics Behavior Types BDD Examples + Summary and Future Work



## **Behavior Driven Design**

- Came from Agile & Extreme Programming movements
  - Feedback becomes test "stories"
  - Feedback occurs in short iterations
  - Ruthless refactoring
- The Point is to drive the design and build using functionality and feedback
- As project progresses you end up with more and more functional tests



## "Motion" $\neq$ "Progress"

Writing Code Does Not Guarantee:

- Required Business Behaviors Are Addressed
- Project Goals Are Being Met
- Code Will Be Understandable
- + Testing Does Not Guarantee:
  - All Requirements Are Fulfilled
  - The Code Is Understandable
  - The Tests Fully Explain What is Being Modeled
  - The Results Are Well Designed

## Success = Consistently Good

- Consistent work enhances skills
- Easy to be great
  - Perfect moments
  - Statistical accidents (rolling doubles just at the right time)
  - Cannot count on them occurring when needed
- Harder to be consistently good
  - day in and day out
  - regardless of circumstances
- Every Situation is unique



## Never let on your bombing: "this is funny, you just haven't gotten it yet" - Steve Martin

[Martin, S. 2007]

## How to be Consistently Good

- Always work from a plan
- Prioritize work
- Do incremental development
- Be present
- Never assume, understand what is needed
- Rely on reliable things
- Document all assumptions
- Test assumptions then test behavior
- Past performance is no guarantee
- Tangible daily results

"If I had eight hours to chop down a tree, I'd spend six hours sharpening my ax" - Abraham Lincoln



## Shhh It's a Secret

- BDD = Vocab.Translate( TDD ) + Min( Process );
- BDD uses Business Domain Terminology

#### Translation

- "Behavior" is more meaningful than "test"
- "Should" is focusing and expressive
- Use Template of "The class <u>should</u> do something"
- Requirements = Behaviors
- Test Case = Story
- Test Methods = Scenarios
- Unit Tests = Steps

## BDD is

Small set of project management techniques
TDD wrapped in Requirements Analysis
Ubiquitous business domain language

Story: [Title]
As a [role]
I would like [feature]
So that [benefit]

Scenario: [Title] Given [context] When [event] Then ensure [outcome]



#### Stories

Story: [Title]
As a [role]
I would like [feature]
So that [benefit]

Specific Narrative
Clearly Identifies

- Actor
- Feature / Behavior
- Business Value



## Scenarios

Scenario: [Title]
Given [context]
AND [more context]
When [event]
AND [another event]
Then ensure [outcome]
AND ensure [another outcome]

"ensure" identifies responsibilities of the scenario

- Titles are active
- + Results use "should" or "should not"

## Running BDD



Configuration-by-convention approach

#### ConfigurableEmbedder

- Story or Stories with module specified settings
- Direct TDD style

#### AnnotatedEmbedder

- Configuration and controls set via annotations
- Direct TDD annotation style
- AnnotationBuilder
  - Direct manipulation of the annotation sets
  - Dependency injection

## BDD Promotes Programing With Purpose

- Use defined business domain vocabulary
- Choose good names
  - Nouns for objects/modules
  - Adjectives or generic nouns for interfaces
  - Verbs or better verb phrases for methods
- Test First / Only Tests determine what to write
- + Write Tests and User Docs with Assumptions
- + Refactor to eliminate all code smells
- + Let the compiler be your to do list
- Do the Simplest Thing

## What Is The Simplest Thing?

All Of The Tests Run No Duplicate Code Clarity Of Code Describe + Minimal Code Behavior Refactor with **Define Steps** All Tests in Code Passing Run Tests Confirm All For Failure Tests Pass Write Code to Pass

#### Experience = Better Results

- Controlled studies showed Test-First improvements were greater for higher skilled developers
- The larger the group the greater the leveling of results
- Consistently
  - More productive
  - More reliable quality levels

## **BDD Benefits for Developers**

#### Improved design

- Writing test focuses mind on what needs to be done
- Improved productivity
  - Know when it is "done" and move on
  - Know what to do next
- Improved quality
  - More Tests Per Unit of Work
  - Code is constantly cross checked
- Reduced TCO
  - Future changes can be done without fear of what might break
  - Requirements, Tests, and Code provide context for updates

## BDD Results

Stor		Stories A + B				
Write Test A	A Fails	Write Test B	Story B	B Fails Rework	A Fails B Passes	Rework A & B Pass

- Higher individual productivity
- Consistently good quality results
- Rapid feedback learning of business needs
- Reduced development effort
- Daily positive results







## **BDD Corrects TDD Issues**

Where to start?

- Business Requirement Stories
- Highest Priority Behavior
- What to test?
  - Everything that can be expressed as Should or Should Not
- What not to test? (Should it?)
  - Anything that doesn't fit into the context
- How much to test?
  - All the behaviors needed to meet the Story Requirement
- What to call the tests?
  - ShouldDoX
  - ShouldFaillfY



#### Secrets of Success

Preparedness



- Anticipating the risks
- Knowing how to react



Doing what is needed with surgical precision



#### **BDD Basics Questions?**

**Development challenges** Little Project Management Theory **BDD** basics + Behe IV. Types Testing Basics + BDD Examples + Summary and Future Work

#### Back to Basics – Test Case

- Describes inputs / trigger events
- Describes expected results
- Describes prerequisites and environment
- Authoritative source for defect detection



#### Back to Basics – Defect

- Any behavior that reduces value
- Behavioral Defect:
  - Application does not do what is reasonably expected by an end user

#### Specification Defect:

 An inconsistency between application behavior and specification's description of expected behavior

## Back to Basics – Classifications

#### Expectation Based

- Positive Case : Verify expected behavior
  - Provided by the requirements
- Negative Case : Challenge assumptions (inputs, unanticipated states, etc.)
  - Usually not provided by requirements

#### Perspective Based

- Functional (black box) analysis of input/output
- Structural (Glass box) analysis of flow, algorithms, design, etc.

#### Phase

• Acceptance, Beta, System, Regression, Integration, Unit

#### Back to Basics – Types of Testing

- Acceptance: minimum behaviors provided/tested by client
- System: [automated] process to diff vs. original requirements
- Integration: inter-component interaction & communication
- Unit/Programmer: small method testing
- Regression: System test suites confirm legacy behavior and new features
- Beta: Exposing end users to identify defects



## Back to Basics – A Good Test

- Repeatable / Idempotent
- Atomic
- Simple to Perform (fast is good too)
- Fails for one reason only
- Is Unique for a specific behavior
- Improves test coverage (not redundant)



## Back to Basics – Fixture

- Test Case including:
  - All preconditions
  - All assumptions
  - The Runtime context including setup

Fixture is an instantiated running Test

In BDD a Fixture is a Scenario

#### **BDD Basics Questions?**

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## Where Stuff Goes

#### Using Maven For Example (not required)

/pom.xml (the maven project descriptor) /src /main /java (app classes) /resources (properties-files) /test /java (test code) /resources (testing properties-files)

## Minimum Files Setup

- 1. pom.xml
- 2. src/test/java/classcost/PresenterIsGivenClassCostStory.java
- 3. src/test/java/classcost/ClassCostSteps.java
- 4. src/test/resources/classcost/presenter\_is\_given\_class\_cost\_story.story



#### Example Story

presenter\_is\_given\_class\_cost\_story.story

Story: calculate the effective business cost of a
meeting

As a Presenter

I can compute the meeting business cost So that the ROI for a meeting may be known

Scenario: presenter enters class count of 10 Given an average hourly rate of 50.00 When attendance count is set to 10 Then ensure class cost should be 500.00

#### The Class 1 of 2

#### PresenterIsGivenClassCostStory.java

public class PresenterIsGivenClassCostStory extends JUnitStory {

// the configuration, starting from default MostUsefulConfiguration, and changing only what is needed @Override

public Configuration configuration() {

return new MostUsefulConfiguration()

// where to find the stories .useStoryLoader(new LoadFromClasspath(this.getClass().getClassLoader())) // CONSOLE and TXT reporting .useStoryReporterBuilder(new StoryReporterBuilder().withDefaultFormats().withFormats(Format.CONSOLE, Format.TXT)); }

// Here we specify the steps classes @Override public List<CandidateSteps> candidateSteps() { return new InstanceStepsFactory(configuration(), new ClassCostSteps()).createCandidateSteps(); }



#### Class 2 of 2 ClassCostSteps.java

#### public class ClassCostSteps {



## The POM part 1 of 2 <dependencies/>

<properties>

<project.build.sourceEncoding>UTF-8</project.build.sourceEncoding></properties>

<dependencies> <dependency> <groupId>junit</groupId> <artifactId>junit</artifactId> <version>3.8.1</version> <scope>test</scope> </dependency> <dependency> <groupId>org.jbehave</groupId> <artifactId>jbehave-maven-plugin</artifactId> <version>3.1.1</version> </dependency> </dependency>



# The POM part 2 of 2 <build/>

<groupId>org.jbehave</groupId>

<artifactId>jbehave-maven-plugin</artifactId>

<version>3.1.1</version>

<executions> <execution>

<id>run-stories-as-embeddables</id>

<phase>test</phase>

<configuration>

<scope>test</scope>

<includes> <include>\*\*/\*Story.java</include> </includes>

<systemProperties>

<property> <name>java.awt.headless</name> <value>true</value> </property>

</systemProperties>

<ignoreFailureInStories>true</ignoreFailureInStories>

<ignoreFailureInView>false</ignoreFailureInView>

</configuration>

<goals> <goal>run-stories-as-embeddables</goal> </goals>

</execution> </executions> </plugin>



## The Results

[INFO] Running story com/nodsw/bddcourse/classcost/presenter\_is\_given\_class\_cost\_story.story Story: calculate the effective business cost of a meeting As a Presenter I can compute the meeting business cost So that the ROI for a meeting may be known (com/nodsw/bddcourse/classcost/presenter\_is\_given\_class\_cost\_story.story) Scenario: presenter enters class count of 10 Given an average hourly rate of 50.00 (PENDING) When class attendance count is set to 10 (PENDING) Then ensure the class cost should be 500.00 (PENDING)

[INFO] Reports view generated with 1 stories containing 1 scenarios (of which 0 failed)



## BDD frameworks built on xUnit

Jbehave – Java
Cucumber – Ruby
Lettuce – Python

Lots more to play with
#### Class 2 of 2 Ready ClassCostSteps.java

import org.jbehave.core.annotations.Given; import org.jbehave.core.annotations.Then; import org.jbehave.core.annotations.When;

public class ClassCostSteps {

@Given("an average hourly rate of \$hourlyRate")
public void setHourlyRate ( double hourlyRate ) {
}

@When("class attendance count is set to \$classSize")
public void theClassSizeIs ( int classSize ) {
}

@Then("ensure the class cost should be \$classCost")
public void theClassCostShouldBe ( double classCost ) {
}



## Now It Looks Like Working

[INFO] Running story com/nodsw/bddcourse/classcost/presenter\_is\_given\_class\_cost\_story.story Story: calculate the effective business cost of a meeting As a Presenter I can compute the meeting business cost So that the ROI for a meeting may be known (com/nodsw/bddcourse/classcost/presenter\_is\_given\_class\_cost\_story.story) Given an average hourly rate of 50.00 When class attendance count is set to 10 [INFO] Reports view generated with 1 stories containing 1 scenarios (of which 0 failed)

## Framework Done, Now Roll On

Story: calculate the effective business cost of a meeting
As a Presenter
I can compute the meeting business cost
So that the ROI for a meeting may be known

Scenario: presenter enters meeting details directly Given an empty meeting When attendance count is set to 10 And average hourly rate is set to 50.00 And meeting length is set to 1 Then ensure meeting cost should be 500.00

Scenario: presenter does not provide hourly rate Given an empty meeting When attendance count is set to 10 And meeting length is set to 1 Then ensure meeting cost should not be available

Scenario: presenter enters series of hourly rates for average Given an empty meeting And no meeting count when presenter adds attendee with hourly rate of: |hourlyRate| | 45.0 | | 30.0 | | 10.0 | And meeting length is set to 1 Then ensure meeting cost should be 85.00 And meeting count should be 3



- Enter Scenarios as you think of them
  - The Compiler will tell what else is needed

### **BDD** Questions?

Development challenges
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## Summary

#### Project Success Depends on

- Understanding the requirements
- Properly scoping work (on going)
- Robust Code Stewardship
- BDD (Test First Programmers)
  - Write More Tests per Unit of Work
  - Improved productivity
  - Consistent Good Quality of code



## Future Work

- Mocks
- Design Patterns
  - Inversion of Control (IOC) / Dependency Injection
- Requirements Analysis
- + Agile Modeling
- Diagramming
- Agiledocs and Jbehave



### Take Homes

Iterative projects have better success chance

- Write user guides and behaviors with assumptions
- Strive for consistently good
- Study patterns
  - when & how to use
  - when not to use

Use BDD style regardless of pressures

it makes you iterative

#### Where To Start (Roughly in Order)

- + Dan North's "Introducing BDD" online article (the actual beginning of BDD) http://blog.dannorth.net/introducing-bdd/
- A Beginners Guide to Dependency Injection by Dhananjay Nene (online article) <u>http://www.theserverside.com/news/1321158/A-beginners-guide-to-Dependency-Injection</u>
- Spring 3 Tutorial: Setting Up & Configuring The Environment by Jason Tee (online article) <u>http://www.theserverside.com/tutorial/Spring-30-Tutorial-Setting-Up-Configuring-The-Environment</u>
- Inversion of Control Containers and the Dependency Injection pattern by Martin Fowler (online article) <u>http://martinfowler.com/articles/injection.html</u>
- C2 "Extreme Programming Roadmap" <u>http://c2.com/cgi/wiki?ExtremeProgrammingRoadmap</u>
- Test-Driven Development: A Practical Guide (book) by David Astels <a href="http://www.amazon.com/Test-Driven-Development-Practical-David-Astels/dp/0131016490">http://www.amazon.com/Test-Driven-Development-Practical-David-Astels/dp/0131016490</a>
- Test Driven Development By Example by Kent Beck (book) <u>http://www.amazon.com/Test-Driven-Development-Kent-Beck/dp/0321146530</u>
- + Pragmatic Unit Testing in Java with Junit (book) http://oreilly.com/catalog/9780974514017/
- The Pragmatic Programmer by Andy Hunt and Dave Thomas (book) <u>http://www.amazon.com/Pragmatic-Programmer-Journeyman-Master/dp/020161622X</u>
- + **Data Structures and Algorithm Analysis in Java (2nd Edition)** by Mark A. Weiss (book) <u>http://www.amazon.com/Data-Structures-Algorithm-Analysis-Java/dp/0321370139</u>
- Refactoring: Improving the Design of Existing Code by Martin Fowler, Kent Beck, John Brant, William Opdyke, and Don Roberts (book) <u>http://www.amazon.com/Refactoring-Improving-Design-Existing-Code/dp/0201485672</u>
- Implementation Patterns by Kent Beck (book) <a href="http://www.amazon.com/Implementation-Patterns-Kent-Beck/dp/0321413091">http://www.amazon.com/Implementation-Patterns-Kent-Beck/dp/0321413091</a>
- + Software Project Survival Guide by Steve McConnell (book) <u>http://www.amazon.com/Software-Project-Survival-Guide-Practices/dp/1572316217</u>
- + Applying UML and Patterns: An Introduction to Object-Oriented Analysis and Design and Iterative Development by Craig Larman (book) <u>http://www.amazon.com/Applying-UML-Patterns-Introduction-Object-Oriented/dp/0131489062</u>

## **Highly Recommend**

- Construx Software Seminars
  - <u>Developer Testing Boot Camp</u>
  - <u>Requirements Boot Camp</u>
  - Software Estimation in Depth
  - Object-Oriented Requirements Analysis and Design Using the UML

#### http://construx.com/

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# Thank You! Always Available for a cup of coffee

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